# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## FORM 8-K

## CURRENT REPORT

## Pursuant to Section 13 or 15(d) of the <br> Securities Exchange Act of 1934

Date of report (Date of earliest event reported): July 31, 2012
$\frac{\text { Maryland }}{\substack{\text { (State of } \\ \text { Incorporation) }}}$
(Commission File Number)
$\frac{52-2242751}{\substack{\text { IRS Employer } \\ \text { Identification No.) }}}$
(Exact name of registrant as specified in its charter)
516 West 34th Street, New York, NY 10001
(Address of principal executive offices) (Zip Code)

> (Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
— Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02 Results of Operations and Financial Condition.

On July 31, 2012, Coach, Inc. (the "Company") issued a press release (the "Press Release") in which the Company announced its financial results for the fiscal quarter and year ended June 30, 2012. All information in the Press Release is being furnished to the Securities and Exchange Commission and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to liability under that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

The attached Press Release includes the following Non-GAAP financial information:

- Operating income, operating margin, income before provision for income taxes, provision for income taxes, SG\&A expense and SG\&A expense ratio have been presented both including and excluding the effect of certain items which affect the comparability of our results.
- Percentage increases/decreases in sales for Coach Japan have been presented both including and excluding currency fluctuation effects from translating foreign-denominated sales into U.S. dollars and compared to the same periods in the prior fiscal quarter and year.

The Company believes that it is appropriate to present this supplemental information, for the following reasons:

- Presenting the metrics listed in the first bulleted paragraph above both including and excluding the impact of certain items which affect the comparability of our results will help investors and analysts to understand the year-over-year improvements in these metrics from continuing operations.
- Presenting Coach Japan sales increases/decreases including and excluding currency fluctuation effects will help investors and analysts to understand the effect on this valuable performance measure of significant year-over-year currency fluctuations.


## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits. The following exhibit is being furnished herewith:
99.1 Text of Press Release, dated July 31, 2012

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: July 31, 2012

## COACH, INC.

By: /s/ Todd Kahn
Todd Kahn
Executive Vice President, General Counsel and Secretary

Coach Reports Fourth Quarter and Fiscal Year Earnings Per Share of $\mathbf{\$ 0 . 8 6}$ and $\mathbf{\$ 3 . 5 3}$, up 27\% and 21\%, Respectively
NEW YORK--(BUSINESS WIRE)--July 31, 2012--Coach, Inc. (NYSE: COH, SEHK: 6388), a leading marketer of modern classic American accessories, today reported sales of $\$ 1.16$ billion for its fourth fiscal quarter ended June 30, 2012, compared with $\$ 1.03$ billion reported in the same period of the prior year, an increase of $12 \%$. Net income for the quarter totaled $\$ 251$ million, with earnings per diluted share of $\$ 0.86$. This compared to net income of $\$ 202$ million and earnings per diluted share of $\$ 0.68$, in the prior year's fourth quarter, increases of $24 \%$ and $27 \%$, respectively.

For the fiscal year, net sales rose $15 \%$ to $\$ 4.76$ billion from $\$ 4.16$ billion the prior fiscal year while net income increased $18 \%$ to $\$ 1.04$ billion from $\$ 881$ million. In addition, diluted earnings per share rose $21 \%$ to $\$ 3.53$ from $\$ 2.92$.

Lew Frankfort, Chairman and Chief Executive Officer of Coach, Inc., said, "I'm pleased that we were able to once again achieve strong double-digit sales and earnings gains for our fiscal fourth quarter and full year. We made significant progress against our key initiatives - aggressively growing our international business, becoming a market leader in the Men's accessories category and harnessing the power of the digital world. In FY12, we accelerated the acquisition of key Asian domestic distributors and grew our distribution rapidly in emerging luxury markets such as China."
"During the fourth quarter our international sales remained robust, driven by both distribution and productivity increases. In North America, however, an increasingly promotional environment led to lower growth than expected in factory stores. As a result, we responded by reinstating our prior practice of in-store couponing in a cross section of factory locations late in the period. It's important to note that we have significant pricing flexibility and a variety of marketing levers available in this channel, which allow us to balance productivity gains and margin improvement."

For the quarter, operating income totaled $\$ 371$ million on a non-GAAP basis, $19 \%$ above the $\$ 312$ million reported in the year-ago period, while operating margin was $32.1 \%$ versus $30.3 \%$. During the quarter, gross profit rose $13 \%$ to $\$ 838$ million from $\$ 741$ million reported a year ago, while gross margin was $72.6 \%$ versus $71.8 \%$. SG\&A expenses, as a percentage of net sales, totaled $40.5 \%$, compared to the $41.5 \%$ reported in the year-ago quarter. During the quarter, the company recorded certain items including a favorable tax settlement. As a result, the company made charitable contributions which precisely offset the benefit of the tax settlement to net income and earnings per share. Therefore, on a GAAP basis, operating income for the fourth quarter was $\$ 352$ million with a $30.4 \%$ margin and the SG\&A expense ratio was $42.1 \%$.

For the full year, operating income totaled $\$ 1.55$ billion on a non-GAAP basis, $17 \%$ above the $\$ 1.33$ billion reported in the year ago period, also on a non-GAAP basis, while operating margin was $32.6 \%$ versus $32.0 \%$. During the year, gross profit rose $15 \%$ to $\$ 3.47$ billion from $\$ 3.02$ billion a year ago. Gross margin was $72.8 \%$ versus $72.7 \%$ a year ago. SG\&A expenses, as a percentage of net sales, totaled $40.2 \%$, compared to the $40.7 \%$ reported in fiscal 2011. During both FY12 and FY11 the company recorded certain items including favorable tax settlements. As a result, and in both years, it made charitable contributions which precisely offset the benefit of these tax settlements to net income and earnings per share. Therefore, on a GAAP basis, operating income for the fiscal year 2012 was $\$ 1.51$ billion with a $31.7 \%$ margin and the SG\&A expense ratio was $41.0 \%$. This compared to fiscal year 2011 operating income of $\$ 1.30$ billion on a GAAP basis, with an operating margin of $31.4 \%$ and an SG\&A expense ratio of $41.3 \%$.

The company also announced that during the fourth fiscal quarter, it repurchased and retired about 2.5 million shares of its common stock at an average cost of $\$ 67.79$, spending a total of $\$ 169$ million. For the full year, the company repurchased and retired about 10.7 million shares at an average cost of $\$ 65.49$, spending a total of $\$ 700$ million. At the end of the period, approximately $\$ 260$ million remained under the company's present repurchase authorization.

Fourth fiscal quarter sales results in each of Coach's primary channels of distribution were as follows:
 quarter rose $1.7 \%$ on a comparable basis. China results continued to be exceptional with overall sales growth of $60 \%$ and same store sales rising at a double-digit rate. Sales at Coach Japan increased $16 \%$ versus prior year in constant currency and rose $18 \%$ in dollars.

For the full year, direct-to-consumer sales rose $16 \%$ to $\$ 4.23$ billion from $\$ 3.65$ billion generated in fiscal 2011. Overall, North American same store sales for the fiscal year rose $6.6 \%$ on a
 were up $6 \%$ in constant currency and rose $12 \%$ in dollars.

 basis in the quarter.



During the fourth quarter of fiscal 2012, the company opened four net new North American retail stores, while opening seven factory stores - including five dedicated Men's stores. This brought the total to 354 retail stores and 169 factory stores in North America as of June 30, 2012. In China, 11 net locations were opened, bringing the total to 96. In Japan, Coach opened two Men's retail locations and a factory store. Therefore, at the end of the quarter there were 187 total locations in Japan. As previously announced, during FY12 the company acquired the domestic retail Coach businesses in Singapore and Taiwan. At year-end, as a result of these acquisitions and two subsequent openings the company operated seven locations in Singapore and 27 in Taiwan.

Mr. Frankfort continued, "We're particularly excited about the just-introduced, dual-gender Legacy lifestyle collection. Inspired by our heritage, grounded in leather and featuring distinctive Coach elements, it is our largest product launch in many years. It is being supported by visual merchandising enhancements in our stores and a comprehensive marketing plan including digital, print and
outdoor. This iconic collection provides a new foundation for the brand, targeting multi-generational consumers whom are both classic and stylish in their preferences."
"As we look forward to FY13, we are mindful of balancing the impact of the muted consumer environment in North America and a softening global macroeconomic outlook with our optimism around the launch of Legacy, Men's and the strong international expansion opportunities for Coach. Additionally, FY13 will be an investment year, as we amplify our actions to drive long-term growth. Most significant is our acceleration of the acquisition of the domestic retail operations of key Asian distributors - including those in Malaysia and Korea in the first quarter - and the further development of the infrastructure to support our global growth. In addition, we're distorting investments in the digital space to strengthen our capabilities and deepen our engagement with consumers. We expect that together these investments will result in modest deleverage in FY13."
"Our goals remain unchanged. We're committed to achieving double-digit top- and bottom-line growth over our planning horizon. We have a business model that generates significant cash flow and we're in a position to invest in our brand while continuing to return capital to shareholders," Mr. Frankfort concluded.

Coach will host a conference call to review these results at 8:30 a.m. (EDT) today, July 31, 2012. Interested parties may listen to the webcast by accessing www.coach.com/investors on the Internet or dialing into 1-888-405-2080 or 1-210-795-9977 and asking for the Coach earnings call led by Andrea Shaw Resnick, SVP of Investor Relations. A telephone replay will be available starting at 12:00 noon today, for a period of five business days. The number to call is $1-866-352-7723$ or $1-203-369-0080$. A webcast replay of the earnings conference call will also be available for five business days on the Coach website.

Coach, with headquarters in New York, is a leading American marketer of fine accessories and gifts for women and men, including handbags, men's bags, women's and men's small leathergoods, weekend and travel accessories, footwear, watches, outerwear, scarves, sunwear, fragrance, jewelry and related accessories. Coach is sold worldwide through Coach stores, select department stores and specialty stores, and through Coach's website at www.coach.com. Coach's common stock is traded on the New York Stock Exchange under the symbol COH and Coach's Hong Kong Depositary Receipts are traded on The Stock Exchange of Hong Kong Limited under the symbol 6388.

Neither the Hong Kong Depositary Receipts nor the Hong Kong Depositary Shares evidenced thereby have been or will be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"), and may not be offered or sold in the United States or to, or for the account of, a U.S. Person (within the meaning of Regulation S under the Securities Act), absent registration or an applicable exemption from the registration requirements. Hedging transactions involving these securities may not be conducted unless in compliance with the Securities Act.

This press release contains forward-looking statements based on management's current expectations. These statements can be identified by the use of forward-looking terminology such as "may," "will," "should," "expect," "confidence," "trends," "intend," "estimate," "on track," "are positioned to," "on course," "opportunity," "continue," "project," "guidance," "target," "forecast," "achieve," "anticipated," or comparable terms. Future results may differ materially from management's current expectations, based upon risks and uncertainties such as expected economic trends, the ability to anticipate consumer preferences, the ability to control costs, etc. Please refer to Coach's latest Annual Report on Form 10-K and its Quarterly Report on Form 10-Q for the quarterly period ended December 31, 2011 for a complete list of risk factors.

## COACH, INC.

CONDENSED CONSOLIDATED STATEMENTS OF INCOME
For the Quarters and Years Ended June 30, 2012 and July 2, 2011
(in thousands, except per share data). (unaudited)

|  | QUARTER ENDED |  |  |  | YEAR ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2012 |  | $\begin{gathered} \hline \text { July 2, } \\ 2011 \\ \hline \end{gathered}$ |  | June 30, 2012 |  | July 2, 2011 |  |
| Net sales | \$ | 1,155,191 | \$ | 1,031,675 | \$ | 4,763,180 | \$ | 4,158,507 |
| Cost of sales |  | 317,044 |  | 291,136 |  | 1,297,102 |  | 1,134,966 |
| Gross profit |  | 838,147 |  | 740,539 |  | 3,466,078 |  | 3,023,541 |
| Selling, general and administrative expenses |  | 486,517 |  | 428,447 |  | 1,954,089 |  | 1,718,617 |
| Operating income |  | 351,630 |  | 312,092 |  | 1,511,989 |  | 1,304,924 |
| Interest income, net |  | 365 |  | 261 |  | 720 |  | 1,031 |
| Other expense |  | $(1,886)$ |  | $(1,668)$ |  | $(7,046)$ |  | $(4,736)$ |
| Income before provision for income taxes |  | 350,109 |  | 310,685 |  | 1,505,663 |  | 1,301,219 |
| Provision for income taxes |  | 98,679 |  | 108,204 |  | 466,753 |  | 420,419 |
| Net Income | \$ | 251,430 | \$ | 202,481 | \$ | 1,038,910 | \$ | 880,800 |

[^0]Basic

Diluted

| 286,311 | 291,163 | 288,284 | 294,877 |
| :---: | :---: | :---: | :---: |
| 291,778 | 298,722 | 294,129 | 301,558 |

## COACH, INC.

GAAP TO NON-GAAP RECONCILIATION
For the Quarters Ended June 30, 2012 and July 2, 2011 (in thousands, except per share data) (unaudited)

| QUARTER ENDED |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| June 30, 2012 |  |  |  |  |  |  |  | July 2, 2011 <br> GAAP Basis <br> (As Reported) |  |
|  | $\begin{aligned} & \hline \text { Basis } \\ & \text { orted) } \\ & \hline \end{aligned}$ | Tax <br> Adjustment |  | Charitable Contribution |  | Non-GAAP Basis (Excluding Items) |  |  |  |
| \$ | 486,517 | \$ | - | \$ | 18,939 | \$ | 467,578 | \$ | 428,447 |
| \$ | 351,630 | \$ | - | \$ | $(18,939)$ | \$ | 370,569 | \$ | 312,092 |
| \$ | 350,109 | \$ | - | \$ | $(18,939)$ | \$ | 369,048 | \$ | 310,685 |
| \$ | 98,679 | \$ | $(11,553)$ | \$ | $(7,386)$ | \$ | 117,618 | \$ | 108,204 |
| \$ | 251,430 | \$ | 11,553 | \$ | $(11,553)$ | \$ | 251,430 | \$ | 202,481 |
| \$ | 0.86 | \$ | 0.04 | \$ | (0.04) | \$ | 0.86 | \$ | 0.68 |

COACH, INC.
GAAP TO NON-GAAP RECONCILIATION
For the Years Ended June 30, 2012 and July 2, 2011 (in thousands, except per share data) (unaudited)

| June 30, 2012 |  |  |  |  |  |  |  | July 2, 2011 <br> Non-GAAP Basis <br> (Excluding Items) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Basis ported) | Tax Adjustment |  | Charitable Contribution |  | Non-GAAP Basis (Excluding Items) |  |  |  |
| \$ | 1,954,089 | \$ | - | \$ | 39,209 | \$ | 1,914,880 | \$ | 1,692,939 |
| \$ | 1,511,989 | \$ | - | \$ | $(39,209)$ | \$ | 1,551,198 | \$ | 1,330,602 |
| \$ | 1,505,663 | \$ | - | \$ | $(39,209)$ | \$ | 1,544,872 | \$ | 1,326,897 |
| \$ | 466,753 | \$ | $(23,917)$ | \$ | $(15,292)$ | \$ | 505,962 | \$ | 446,097 |
| \$ | 1,038,910 | \$ | 23,917 | \$ | $(23,917)$ | \$ | 1,038,910 | \$ | 880,800 |
| \$ | 3.53 | \$ | 0.08 | \$ | (0.08) | \$ | 3.53 | \$ | 2.92 |

YEAR ENDED

| YEAR ENDED |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| July 2, 2011 |  |  |  |  |  |  |  |  |  |
|  | Basis ported) |  | Tax ustment | Japan <br> Donation |  | Charitable Contribution |  | Non-GAAP Basis (Excluding Items) |  |
| \$ | 1,718,617 | \$ | - | \$ | 4,809 | \$ | 20,869 | \$ | 1,692,939 |
| \$ | 1,304,924 | \$ | - | \$ | $(4,809)$ | \$ | $(20,869)$ | \$ | 1,330,602 |
| \$ | 1,301,219 | \$ | - | \$ | $(4,809)$ | \$ | $(20,869)$ | \$ | 1,326,897 |
| \$ | 420,419 | \$ | $(15,517)$ | \$ | $(2,022)$ | \$ | $(8,139)$ | \$ | 446,097 |
| \$ | 880,800 | \$ | 15,517 | \$ | $(2,787)$ | \$ | $(12,730)$ | \$ | 880,800 |
| \$ | 2.92 | \$ | 0.05 | \$ | (0.01) | \$ | (0.04) | \$ | 2.92 |

COACH, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
At June 30, 2012 and July 2, 2011
(in thousands).
(unaudited)

## ASSETS

| Cash, cash equivalents and short term investments | \$ | 917,215 | \$ | 702,038 |
| :---: | :---: | :---: | :---: | :---: |
| Receivables |  | 174,462 |  | 142,898 |
| Inventories |  | 504,490 |  | 421,831 |
| Other current assets |  | 208,361 |  | 185,621 |
| Total current assets |  | 1,804,528 |  | 1,452,388 |
| Property and equipment, net |  | 644,449 |  | 582,348 |
| Other noncurrent assets |  | 655,344 |  | 600,380 |
| Total assets | \$ | 3,104,321 | \$ | 2,635,116 |
| LIABILITIES AND STOCKHOLDERS' EQUIT |  |  |  |  |
| Accounts payable | \$ | 155,387 | \$ | 118,612 |
| Accrued liabilities |  | 540,398 |  | 473,610 |
| Current portion of long-term debt |  | 22,375 |  | 795 |
| Total current liabilities |  | 718,160 |  | 593,017 |
| Long-term debt |  | 985 |  | 23,360 |
| Other liabilities |  | 392,245 |  | 406,170 |
| Stockholders' equity |  | 1,992,931 |  | 1,612,569 |
| Total liabilities and stockholders' equity | \$ | 3,104,321 | \$ | 2,635,116 |

## CONTACT:

Coach
Analysts \& Media:
Andrea Shaw Resnick, 212-629-2618
SVP Investor Relations and Corporate Communications


[^0]:    Net income per share

