FORM 8-K

CURRENT REPORT

## Pursuant to Section 13 or $15(\mathrm{~d})$ of the

Securities Exchange Act of 1934

Date of report (Date of earliest event reported): August 1, 2006

Coach, Inc.
(Exact name of registrant as specified in its charter)

| Maryland | 1-16153 | 52-2242751 |
| :---: | :---: | :---: |
| (State of | (Commission File Number) | (IRS Employer |
| Incorporation) |  | Identification No.) |

516 West 34th Street, New York, NY 10001
(Address of principal executive offices) (Zip Code)
(212) 594-1850
(Registrant's telephone number, including area code)

Item 2.02: Results of Operations and Financial Condition.
On August 1, 2006, Coach, Inc. (the "Company") issued a press release (the "Press Release") in which the Company announced its financial results for its fiscal quarter ended July 1, 2006. All information in the press release is being furnished to the Securities and Exchange Commission and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to liability under that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

The attached press release includes the following Non-GAAP financial information:
o The Company's net sales have been presented both including and excluding the effect of currency fluctuation effects from translating foreign-denominated sales into U.S. dollars for the quarter/12-month period and compared to the same quarter/12-month period in the prior fiscal year.

The Company believes that it is appropriate to present this supplemental information, for the following reasons:
o Presenting the Company's net sales in the attached release without the impact of currency fluctuations will allow investors to better understand the Company's operating and financial results and how such results compare with the Company's prior
guidance. In addition, this presentation will help investors and analysts to understand the increase in net sales over the prior-year periods on a constant-currency basis, a valuable measure of relative sales performance in the Company's markets.

Item 9.01: Financial Statements and Exhibits.
(c) Exhibits. The following exhibit is being furnished herewith:
99.1 Text of Press Release, dated August 1, 2006

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: August 3, 2006
COACH, INC.

By: /s/ Carole P. Sadler
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Carole P. Sadler
Senior Vice President, General Counsel and Secretary

NEW YORK--(BUSINESS WIRE)--Aug. 1, 2006--Coach, Inc. (NYSE: COH), a leading marketer of modern classic American accessories, today announced a $33 \%$ increase in earnings per diluted share for its fourth fiscal quarter ended July 1, 2006. This substantial increase in earnings from the prior year's fourth quarter reflected a $23 \%$ growth in net sales, combined with significant operating margin improvement. For the full fiscal year, net sales rose $23 \%$ and net income increased $38 \%$ versus the prior fiscal year.

During the fourth quarter, net sales were $\$ 514$ million, $23 \%$ higher than generated in the prior year's fourth quarter. On a constant-exchange-rate basis, net sales increased $25 \%$ in the fourth quarter, excluding the negative currency effects from translating foreign-denominated sales into U.S. dollars. Net income rose 31\% to $\$ 118$ million, or $\$ 0.31$ per diluted share, compared with $\$ 90$ million, or $\$ 0.23$ per share, in the prior year. This was ahead of the analysts' consensus estimate of $\$ 0.29$ for the quarter. For the fiscal year 2006, net sales were $\$ 2.1$ billion, up $23 \%$ from the $\$ 1.7$ billion recorded in fiscal year 2005. On a constant-exchange-rate basis, net sales increased $26 \%$ for the fiscal year, excluding the negative currency effects from translating foreign-denominated sales into U.S. dollars. Net income rose to $\$ 494$ million, up $38 \%$ from the $\$ 359$ million earned in the prior year. Diluted earnings per share rose $38 \%$ to $\$ 1.27$, versus \$0.92 a year ago, and ahead of analysts' estimates of \$1.25.

Lew Frankfort, Chairman and Chief Executive Officer of Coach, Inc., said, "I'm extremely pleased with our fiscal fourth quarter and full year results. This quarter's performance demonstrated a continuation of the strength we have seen throughout the year, as our market share continued to grow across all channels and geographies. Our performance also reflects the vibrancy of the premium accessory category, notably in the U.S., where we continue to see double-digit growth."

Quarterly operating income totaled $\$ 180$ million, up $41 \%$ from the $\$ 128$ million reported in the comparable year ago period, while operating margin rose to $35.0 \%$, a 440 basis point improvement from the $30.6 \%$ reported for the prior year. During the quarter, gross profit rose $24 \%$ to $\$ 403$ million from $\$ 325$ million a year ago. Gross margin expanded by 80 basis points from $77.6 \%$ to $78.4 \%$, driven by gains from supply chain initiatives and product mix shifts. SG\&A expenses as a percentage of net sales declined 370 basis points to $43.3 \%$, compared to the $47.0 \%$ reported in the year-ago quarter. For the full year, operating income rose $34 \%$ to $\$ 765$ million, while operating margin rose to $36.2 \%$, a 270 basis point increase from the $33.5 \%$ reported for FY05. During the year, gross profit rose $25.0 \%$ to $\$ 1.6$ billion, as compared to $\$ 1.3$ billion a year ago. Gross margin expanded by 100 basis points from $76.6 \%$ to $77.6 \%$ while SG\&A expenses as a percentage of net sales declined 180 basis points from $43.2 \%$ to $41.4 \%$.

At the end of the fiscal year, the company had cash and marketable securities of $\$ 538$ million, as compared with $\$ 505$ million a year ago. It should be noted that the 2006 fiscal year end cash balance reflects the repurchase of over $\$ 600$ million of Coach common stock during the fiscal year.

Fourth fiscal quarter and full year sales grew in each of Coach's primary channels of distribution as follows:
-- Direct-to-consumer sales increased $23 \%$ to $\$ 419$ million from $\$ 341$ million last year. U.S. comparable store sales for the quarter rose $18.5 \%$, with retail stores up $10.9 \%$ and factory store sales up $29.0 \%$. In Japan, sales rose $20 \%$ on a constant-currency basis, while dollar sales rose $12 \%$ due to a weaker yen. Coach achieved mid-single-digit increases in comparable location sales in Japan for the quarter.

For the full year, direct to consumer sales rose $23 \%$ to \$1.6 billion from $\$ 1.3$ billion generated in fiscal 2005. Overall, North American comparable store sales for the fiscal year increased 20.7\%, with retail stores up $12.3 \%$ and factory stores up $31.9 \%$, while comparable locations sales in Japan rose mid-single-digit. For the year, sales in Japan rose $22 \%$ on a constant-currency basis, while dollar sales rose $12 \%$, impacted by the exchange rate.
-- Indirect sales increased $23 \%$ to $\$ 96$ million in the fourth quarter from the $\$ 78$ million reported for the prior year. For the year, indirect sales rose $24 \%$ to $\$ 501$ million, up from $\$ 403$ million recorded for fiscal 2005. Results for both the quarter and fiscal year reflected strong gains in all indirect
businesses, including U.S. department stores and International wholesale.

Mr. Frankfort added, "The strength of our fourth quarter results was reflected in all of our businesses. Our successful spring and summer offerings drove our performance, as we continued to improve productivity through our well-received product offerings. In April, our Soho Optic Signature fabrication was introduced in a seasonal palette in several strong-selling handbag, accessory and footwear styles. For May, we launched a new summer program, which included soft totes in classic Signature and Optic Signature shoulder totes. And in June we brought in new Signature Patchwork and Tie Dye offerings both perennial favorites."
"In Japan, we were particularly pleased with the outstanding sales and market share growth in FY06, which we achieved despite an absence of growth in the category. Our rapidly expanding sales in Japan reflect the success of our distribution strategy - notably the acceleration of new openings, along with the expansion of highly productive shop-in-shops."

During the fourth quarter of fiscal 2006, the company opened 12 U.S. Coach retail stores - including three in new markets for Coach and three factory stores, while closing one factory location, bringing the total to 218 retail stores and 86 factory stores at July 1, 2006. This was a net increase of 25 Coach retail stores from the 193 in operation a year ago. Also during the quarter, one retail store location was expanded, bringing the total number of completed retail store expansions this year to seven. In Japan, seven new locations were opened in the fourth quarter and one was closed, bringing the total to 122 at fiscal year end. This was a net increase of 16 locations from the 106 at year-end 2005. In addition, Coach expanded four locations during the fourth quarter, bringing the year end total to nine expansions in Japan.

The company also announced that it repurchased and retired 15.6 million shares of common stock at an average cost of $\$ 31.20$ during the fourth fiscal quarter, bringing the year-to-date total to 19.1 million shares of common stock repurchased at an average cost of $\$ 31.50$. At this time, approximately $\$ 150$ million remains available for future repurchases under the company's repurchase program, which expires in June 2007.

Mr. Frankfort noted, "During fiscal 2007, Coach will be introducing three new major lifestyle platforms, which we are especially excited about, after a year spent successfully evolving established collections. The first, Signature Stripe, is a new weekend collection centered around a group of reversible totes. This collection was just launched last month and became an instant success. Additional platforms debuting this year will be Legacy this fall, featuring a return to our heritage in rich leathers and iconic hardware, and Ergo, a lightweight, sophisticated group for spring."
"While fiscal 2007 has just begun, our strong start bodes well for the year. We're confident that our proven growth strategies, built upon our leadership position, will continue to deliver excellent returns in the seasons ahead and over our planning horizon," Mr. Frankfort concluded.

Coach updated guidance for fiscal 2007 and now estimates sales of about $\$ 2.5$ billion for the year, an increase of about $19 \%$. Operating income is expected to rise over $20 \%$ with an operating margin of nearly $37 \%$. Earnings per share are forecasted to rise to at least \$1.55, up $22 \%$ from last year and ahead of the analysts' consensus of $\$ 1.53$ for the year.

In addition, the company introduced its first fiscal quarter outlook, with sales targeted to be at about $\$ 535$ million, an increase of at least $19 \%$, and earnings per share projected to be about \$0.30, a gain of about $25 \%$. This compares to the consensus earnings estimate of \$0.29 for the first quarter.

Coach will host a conference call to review these results at 8:30 a.m. (EDT) today, August 1, 2006. Interested parties may listen to the webcast by accessing Www.coach.com/investors on the Internet or dialing into 1-888-405-2080 and asking for the Coach earnings call led by Andrea Shaw Resnick, VP of Investor Relations. A telephone replay will be available starting at 12:00 noon today, for a period of five business days. The number to call is 1-866-352-7723. A webcast replay of the earnings conference call will also be available for five business days on the Coach website.

Coach, with headquarters in New York, is a leading American marketer of fine accessories and gifts for women and men, including handbags, women's and men's small leathergoods, business cases, weekend and travel accessories, footwear, watches, outerwear, sunwear, and related accessories. Coach is sold worldwide through Coach stores, select department stores and specialty stores, through the Coach catalog in the U.S. by calling 1-800-223-8647 and through Coach's
website at www.coach.com. Coach's shares are traded on The New York Stock Exchange under the symbol COH .

This press release contains forward-looking statements based on management's current expectations. These statements can be identified by the use of forward-looking terminology such as "may," "will," "should," "expect," "intend," "estimate," "are positioned to," "continue," "project," "guidance," "forecast," "anticipated," or comparable terms. Future results may differ materially from management's current expectations, based upon risks and uncertainties such as expected economic trends, the ability to anticipate consumer preferences, the ability to control costs, etc. Please refer to Coach's latest Annual Report on Form 10-K for a complete list of risk factors.

COACH, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
For the Quarters and Years Ended July 1, 2006 and July 2, 2005
(in thousands, except per share data)
(unaudited)

|  | QUARTER ENDED |  |  |  | YEAR ENDED |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { July 1, } \\ & 2006 \end{aligned}$ |  | $\begin{aligned} & \text { July 2, } \\ & 2005 \end{aligned}$ | $\begin{aligned} & \text { July 1, } \\ & 2006 \end{aligned}$ | $\begin{aligned} & \text { July 2, } \\ & 2005 \end{aligned}$ |
| Net sales | \$ | 514,355 | \$ | 418, 660 | \$2,111, 501 | \$1, 710, 423 |
| Cost of sales |  | 111, 282 |  | 93,704 | 472,622 | 399,652 |
| Gross profit |  | 403, 073 |  | 324,956 | 1,638,879 | 1,310,771 |
| Selling, general and administrative expenses |  | 222,956 |  | 196,776 | 874,275 | 738,208 |
| Operating income |  | 180,117 |  | 128,180 | 764,604 | 572,563 |
| Interest income, net |  | 9,628 |  | 4,836 | 32,623 | 15,760 |
| Income before income taxes and minority interest |  | 189,745 |  | 133, 016 | 797,227 | 588,323 |
| Income taxes |  | 72,103 |  | 43, 053 | 302,950 | 216,070 |
| Minority interest, ne of tax |  | - |  | 107 | - | 13,641 |
| Net income | \$ | 117,642 | \$ | 89,856 | \$ 494, 277 | \$ 358,612 |

Net income per share

| Basic | \$ | 0.31 | \$ | 0.24 | \$ | 1.30 | \$ | 0.95 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Diluted | \$ | 0.31 | \$ | 0.23 | \$ | 1.27 | \$ | 0.92 |

Shares used in
computing net income per share

Basic

| 376,706 | 377,632 |
| :---: | :---: | | 379,635 |
| :---: | | 378,670 |
| :---: |

Diluted

| 384,227 |  |
| :---: | :---: |
| $==========$ | 389,130 |
| $=========$ | 388,495 |
| $================$ |  |


| Supplemental information |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income, as reported | \$ | 117,642 | \$ | 89,856 | \$ | 494,277 | \$ | 358,612 |
| Add back Stock Option Expense (after tax) 9,443 7,709 36,262 30,040 |  |  |  |  |  |  |  |  |
| Net income, ex Stock Option Expense \$ 127,085 \$ 97,565 \$ 530,539 \$ 388,652 |  |  |  |  |  |  |  |  |
| ```Pro forma as adjusted basic net income, ex stock option expense, per share $ 0.34 $ 0.26 $ 1.40 $ 1.03``` |  |  |  |  |  |  |  |  |
| ```Pro forma as adjusted diluted net income, ex stock option expense, per share $ 0.33 $ 0.25 $ 1.37 $ 1.00``` |  |  |  |  |  |  |  |  |
|  |  | COAC | , |  |  |  |  |  |
| CONDEN | NSED | D CONSOLI | AT | BALANC | S | HEETS |  |  |
| At J | July | y 1, 2006 | an | July 2, | 20 |  |  |  |
|  |  | (in th | us | ds) |  |  |  |  |
|  |  | (una |  |  |  |  |  |  |
|  |  |  |  |  |  | $\begin{aligned} & \text { July 1, } \\ & 2006 \end{aligned}$ |  | July 2, $2005$ |
| ASSETS |  |  |  |  |  |  |  |  |
| Cash, cash equivalents and short term investments |  |  |  |  |  |  |  |  |
| Receivables |  |  |  |  |  | 84,361 |  | 65,399 |
| Inventories |  |  |  |  |  | 233,494 |  | 184,419 |
| Other current assets |  |  |  |  |  | 119,062 |  | 76,491 |
| Total current assets |  |  |  |  |  | 974,482 |  | 709,360 |
| Property and equipment, | , n |  |  |  |  | 298,531 |  | 203,862 |
| Long term investments |  |  |  |  |  | - |  | 122, 065 |
| Other noncurrent assets |  |  |  |  |  | 353,507 |  | 334,870 |
| Total assets |  |  |  |  |  | ,626,520 |  | ,370,157 |

LIABILITIES AND STOCKHOLDERS' EQUITY

Accounts payable
Accrued liabilities
Subsidiary credit facilities
Current portion of long-term debt

Total current liabilities
Long-term debt
Other liabilities
Stockholders' equity

Total liabilities and stockholders' equity


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Analysts \& Media:
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