FORM 8-K
CURRENT REPORT

## Pursuant to Section 13 or 15(d) of the

Securities Exchange Act of 1934

Date of report (Date of earliest event reported): October 24, 2006

> Coach, Inc. (Exact name of registrant as specified in its charter)

| Maryland | 1-16153 | 52-2242751 |
| :---: | :---: | :---: |
| (State of | (Commission File Number) | (IRS Employer |
| Incorporation) |  | Identification No.) |

516 West 34th Street, New York, NY 10001
(Address of principal executive offices) (Zip Code)
(212) 594-1850
(Registrant's telephone number, including area code)

Item 2.02: Results of Operations and Financial Condition.
On October 24, 2006, Coach, Inc. (the "Company") issued a press release (the "Press Release") in which the Company announced its financial results for its fiscal quarter ended September 30, 2006. All information in the press release is being furnished to the Securities and Exchange Commission and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to liability under that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

The attached press release includes the following Non-GAAP financial information:
o The Company's net sales have been presented both including and excluding the effect of currency fluctuation effects from translating foreign-denominated sales into U.S. dollars for the quarter and compared to the same quarter in the prior fiscal year.

The Company believes that it is appropriate to present this supplemental information, for the following reasons:
o Presenting the Company's net sales in the attached release without the impact of currency fluctuations will allow investors to better understand the Company's operating and financial results and how such results compare with the Company's prior guidance. In addition, this presentation will help investors and analysts to understand the increase in net sales over the prior-year periods on a constant-currency basis, a valuable measure of relative sales performance in the Company's markets.

## Item 9.01: Financial Statements and Exhibits.

(c) Exhibits. The following exhibit is being furnished herewith:
99.1 Text of Press Release, dated October 24, 2006

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: October 25, 2006
COACH, INC.
By: /s/ Carole P. Sadler
Carole P. Sadler Senior Vice President, General Counsel and Secretary
99.1 Text of Press Release, dated October 24, 2006

## Ahead of Analysts' Expectations

## Increases FY07 Guidance to At Least \$1.63; Up 28\% from FY06

NEW YORK--(BUSINESS WIRE)--Oct. 24, 2006--Coach, Inc. (NYSE: COH), a leading marketer of modern classic American accessories, today announced an increase of $40 \%$ in earnings per diluted share to $\$ 0.34$ for its first fiscal quarter ended September 30, 2006, up from $\$ 0.24$ per diluted share a year ago. This substantial increase in earnings from the prior year's first quarter reflected a $23 \%$ gain in net sales combined with operating margin improvement.

In the first quarter, net sales were $\$ 554$ million compared with the $\$ 449$ million reported in the same period of the prior year. Net income rose $34 \%$ to $\$ 126$ million, or $\$ 0.34$ per diluted share, compared with $\$ 94$ million, or $\$ 0.24$ per diluted share in the prior year. These results were ahead of the analysts' consensus estimate of $\$ 0.31$ per share and the company's guidance of $\$ 0.30$.

Lew Frankfort, Chairman and Chief Executive Officer of Coach, Inc., said, "Our exceptional results this quarter reflect the strength of our franchise and the enthusiastic reception to our product offerings. Further fueling our results has been the continued rapid growth in the U.S. premium handbag market, as consumers continue to trade up within the category. Given the strength of our product pipeline, breadth of our assortment and shoppers' strong interest in accessories for gifts and self-purchase, Coach is clearly well positioned for another excellent holiday season."

Quarterly operating income totaled $\$ 198$ million, up $36 \%$ from the $\$ 145$ million reported in the comparable year ago period, while operating margin rose to $35.7 \%$, a 340 basis point improvement from the $32.3 \%$ reported for the prior year. During the quarter, gross profit rose $24 \%$ to $\$ 425$ million from $\$ 341$ million a year ago. Gross margin expanded by 70 basis points from $76.0 \%$ to $76.7 \%$, driven by gains from product mix shifts and supply chain initiatives. SG\&A expenses as a percentage of net sales declined 270 basis points to $41.0 \%$, compared to the $43.7 \%$ reported in the year-ago quarter.

First fiscal quarter sales results in each of Coach's primary channels of distribution grew as follows:
-- Direct-to-consumer sales increased $29 \%$ to $\$ 404$ million from $\$ 315$ million last year. U.S. comparable store sales for the quarter rose 21.4\%, with retail stores up $16.0 \%$ and factory store sales up $27.1 \%$. In Japan, sales rose $21 \%$ on a constant-currency basis, while dollar sales rose $16 \%$ due to a weaker yen. Comparable location sales in Japan rose at a mid-single-digit rate for the quarter.
-- Indirect sales increased $11 \%$ to $\$ 150$ million in the first quarter from the $\$ 134$ million reported for the prior year. Coach enjoyed excellent gains at POS for all U.S. indirect businesses, including department stores and business-to-business, which were not fully reflected in reported sales due to timing of shipments.

During the first quarter of fiscal 2007, the company opened 12 retail stores and one net factory store in North America, bringing the total to 230 retail stores and 87 factory stores as of September 30, 2006. In addition, two factory stores were expanded. In Japan, Coach opened eight and expanded two retail locations.

Mr. Frankfort continued, "Our first quarter results were fueled by innovative transitional and new fall product. Each of our monthly introductions was very well received, starting in July with Signature Stripe, our first new major lifestyle collection of the year. This was followed by Chelsea in August, and by a fresh group of Hamptons silhouettes in September. Our excellent performance has continued into October with the successful introduction of Legacy, our second new major lifestyle collection. This collection, which was inspired by Coach's heritage, to celebrate our 65th anniversary, has become an instant success."
"For Holiday, our Legacy collection will remain a key focus. In addition, a range of Patchwork handbags, in best-selling Coach silhouettes, will be interpreted in neutral shades with contrasting accents and trimmed in vintage leather. Our Soho collection will be updated with the launch of Soho Stitched in both leather and Signature, while a fresh group of Duffles will be presented in vintage leather and Signature. Also, the always popular Gallery Totes will be available in a range of fabrications and embellishments. Finally, a broad assortment of gifts under \$100, geared to the more price-sensitive consumer, will round out the holiday offering."
"During this quarter, as planned, we will add seven more retail stores in the U.S. before holiday, bringing the fiscal year-to-date total to 19 new retail stores. At the same time in Japan, Coach will open two new retail locations."

The company estimates second fiscal quarter sales of about $\$ 785$ million, representing a year-over-year increase of about $21 \%$ and earnings per diluted share of $\$ 0.56$, up over $25 \%$, and ahead of the analysts' consensus of $\$ 0.55$. For the fiscal year 2007 the company expects to generate sales of about $\$ 2.55$ billion, an increase of $21 \%$ from prior year, and earnings per diluted share of at least $\$ 1.63$, ahead of the analysts' consensus of $\$ 1.58$, and representing an increase of at least 28\%.

The company also announced that during the first fiscal quarter, it repurchased and retired five million shares of its common stock at an average cost of \$29.99, completing its existing stock buyback program. Accordingly, the Board of Directors has authorized a new repurchase program, allowing the company to buy back up to an aggregate of $\$ 500$ million of its common stock through June 2008.

Coach will host a conference call to review first fiscal quarter results at 8:30 a.m. (ET) today, October 24, 2006. Interested parties may listen to the webcast by accessing www.coach.com/investors on the Internet or dialing into 1-888-405-2080 and asking for the Coach earnings call led by Andrea Shaw Resnick, VP of Investor Relations \& Corporate Communications. A telephone replay will be available starting at 12:00 noon today, for a period of five business days. The number to call is 1-866-352-7723. A webcast replay of this call will be available for five business days on the Coach website.

Coach, with headquarters in New York, is a leading American marketer of fine accessories and gifts for women and men, including handbags, women's and men's small leathergoods, business cases, weekend and travel accessories, footwear, watches, outerwear, scarves, sunwear and related accessories. Coach is sold worldwide through Coach stores, select department stores and specialty stores, through the Coach catalog in the U.S. by calling 1-800-223-8647 and through Coach's website at www.coach.com. Coach's shares are traded on the New York Stock Exchange under the symbol COH .

This press release contains forward-looking statements based on management's current expectations. These statements can be identified by the use of forward-looking terminology such as "may," "will," "should," "expect," "intend," "estimate," "are positioned to," "continue," "project," "guidance," "forecast," "anticipated," or comparable terms. Future results may differ materially from management's current expectations, based upon risks and uncertainties such as expected economic trends, the ability to anticipate consumer preferences, the ability to control costs, etc. Please refer to Coach's latest Annual Report on Form 10-K for a complete list of risk factors.

## COACH, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

For the Quarters Ended September 30, 2006 and October 1, 2005
(in thousands, except per share data)
(unaudited)

|  | QUARTER ENDED |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { September } 30, \\ 2006 \end{gathered}$ | $\begin{gathered} \text { October 1, } \\ 2005 \end{gathered}$ |
| Net sales | \$553, 851 | \$448, 951 |
| Cost of sales | 129,171 | 107,590 |
| Gross profit | 424,680 | 341,361 |
| Selling, general and administrative expense | 227,014 | 196,252 |
| Operating income | 197,666 | 145,109 |
| Interest income, net | 6,589 | 5,887 |


| Income before provision for income taxes | 204, 255 | 150,996 |
| :---: | :---: | :---: |
| Provision for income taxes | 78,639 | 57,381 |
| Net income | \$125,616 | \$93, 615 |
| Net income per share |  |  |
| Basic | \$0.34 | \$0. 25 |
| Diluted | \$0.34 | \$0. 24 |
| Shares used in computing net income per share |  |  |
| Basic | 368,171 | 379, 551 |
| Diluted | 373,672 | 389, 972 | $\mathrm{COACH}, \mathrm{INC}$.

## CONDENSED CONSOLIDATED BALANCE SHEETS

At September 30, 2006, July 1, 2006 and October 1, 2005

## (in thousands)

|  | $\begin{gathered} \text { September } 30, \\ 2006 \end{gathered}$ | $\begin{aligned} & \text { July 1, } \\ & 2006 \end{aligned}$ | $\begin{gathered} \text { October 1, } \\ 2005 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  | (unaudited) |  | (unaudited) |
| ASSETS |  |  |  |
| Cash, cash equivalents and short-term investments | \$456, 333 | \$537,565 | \$447, 630 |
| Receivables | 118, 082 | 84,361 | 104,906 |
| Inventories | 300,855 | 233,494 | 215, 251 |
| Other current assets | 148,137 | 119, 062 | 95,761 |
| Total current assets | 1, 023,407 | 974,482 | 863,548 |
| Property and equipment, net | 320,996 | 298,531 | 214,170 |
| Long-term investments | - | - | 90,890 |
| Other noncurrent assets | 332,097 | 353,507 | 333,164 |
| Total assets | \$1, 676, 500 | \$1, 626, 520 | \$1, 501, 772 |

## LIABILITIES AND

STOCKHOLDERS' EQUITY

| Accounts payable | $\$ 86,173$ | $\$ 79,819$ | $\$ 70,250$ |
| :--- | ---: | ---: | ---: |
| Accrued liabilities | 301,155 | 261,835 | 210,274 |
| Subsidiary credit |  |  |  |
| facilities |  |  |  |
| Current portion of long- |  |  |  |
| term debt |  |  |  |

