# SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934

Date of Report(Date of earliest event reported): January 23, 2008

Coach, Inc.
(Exact name of registrant as specified in its charter)

| Maryland | 1-16153 | 52-2242751 |
| :---: | :---: | :---: |
| (State of incorporation) | (Commission | (IRS Employer |
|  | File Number) | Identification No.) |

(Address of principal executive offices) (Zip Code)
(212) 594-1850
(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

On January 23, 2008, Coach, Inc. (the "Company") issued a press release (the "Press Release") in which the Company announced its financial results for its fiscal quarter ended December 29, 2007. All information in the press release is being furnished to the Securities and Exchange Commission and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to liability under that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

The attached press release includes the following Non-GAAP financial information:

- Sales for Coach Japan have been presented both including and excluding currency fluctuation effects from translating Japanese yendenominated sales into U.S. dollars for the quarter and compared to the same period in the prior fiscal year.

The Company believes that it is appropriate to present this supplemental information, for the following reasons:

- Presenting information as described above will allow investors to better understand the Company’s operating and financial results and how such results compare with the Company's prior guidance.
- Presenting Japan sales both including and excluding currency fluctuation effects will help investors and analysts to understand the increase in net sales over the prior-year period on a constant-currency basis, a valuable measure of relative sales performance in the Company's markets.


## Item 9.01: Financial Statements and Exhibits.

(c) Exhibits. The following exhibit is being furnished herewith:
99.1 Text of Press Release, dated January 23, 2008

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: January 24, 2008
COACH, INC.
By: /s/ Carole P. Sadler
Carole P. Sadler
Senior Vice President, General Counsel and Secretary
99.1 Text of Press Release, dated January 23, 2008

## Maintains FY08 Guidance at \$2.06; Up 22\% from FY07

NEW YORK--(BUSINESS WIRE)--Coach, Inc. (NYSE: COH), a leading marketer of modern classic American accessories, today announced an increase of $21 \%$ in earnings per diluted share on a continuing operations basis to $\$ 0.69$ for its second fiscal quarter ended December 29, 2007, up from $\$ 0.57$ per diluted share a year ago. This substantial increase in earnings from the prior year's second quarter reflected a $21 \%$ gain in net sales.

In the second quarter, net sales were $\$ 978$ million compared with the $\$ 806$ million reported in the same period of the prior year. Net income rose $18 \%$ to $\$ 252$ million, or $\$ 0.69$ per diluted share, compared with $\$ 214$ million, or $\$ 0.57$ per diluted share in the prior year.

Lew Frankfort, Chairman and Chief Executive Officer of Coach, Inc., said, "We were very pleased to deliver holiday results which met our top and bottom-line expectations. Our strong overall performance reflects the critical balance provided by our diversified business model, which limits our dependence on any one channel. This enabled us to achieve our sales and earnings goals despite a tough retail environment in the U.S."

For the second fiscal quarter, operating income totaled $\$ 403$ million, up $18 \%$ from the $\$ 341$ million reported in the comparable year ago period, while operating margin was $41.2 \%$ versus $42.3 \%$ reported for the prior year. During the quarter, gross profit rose $19 \%$ to $\$ 737$ million from $\$ 621$ million a year ago. Gross margin was $75.4 \%$ versus $77.1 \%$ a year ago, impacted by the promotional environment in North America as well as currency fluctuations. SG\&A expenses as a percentage of net sales declined 60 basis points to $34.2 \%$, compared to the $34.8 \%$ reported in the year-ago quarter, as the company was able to leverage expenses - notably selling and distribution costs - on the higher sales base.

For the six months ended December 29, 2007, net sales were $\$ 1.7$ billion, up $24 \%$ from the $\$ 1.3$ billion reported in the first six months of fiscal 2007. Net income rose to $\$ 407$ million, up $23 \%$ from the $\$ 330$ million reported a year ago, while earnings per share rose $24 \%$ to $\$ 1.09$ from $\$ 0.88$. Also noteworthy is that for the full calendar year, Coach achieved sales of $\$ 2.9$ billion, up $27 \%$ from calendar 2006, while earnings per share totaled $\$ 1.90$, up $33 \%$.

Second fiscal quarter sales results in each of Coach's primary channels of distribution grew as follows:

- Direct-to-consumer sales increased $18 \%$ to $\$ 799$ million from $\$ 675$ million last year, which included a $19 \%$ gain in sales from new and existing Coach stores in North America. North American comparable store sales for the quarter rose $7.0 \%$, with retail stores down $1.1 \%$ and factory store sales up $17.7 \%$. This compares to last year's holiday quarter in which North American comparable store sales rose $25.7 \%$ overall, with retail stores up $20.8 \%$ and factory store sales up $33.4 \%$. In Japan, sales rose $17 \%$ on a constant-currency basis, while dollar sales rose $21 \%$ adjusted for a stronger yen. Comparable location sales in Japan rose at a mid-single-digit rate for the quarter.
- Indirect sales increased $37 \%$ to $\$ 179$ million in the second quarter from the $\$ 130$ million reported for the prior year. Coach enjoyed strong gains at retail for all indirect businesses, including international locations as well as in U.S. department stores.

During the second quarter of fiscal 2008, the company opened 10 retail stores and three factory stores in North America, bringing the total to 282 retail stores and 99 factory stores as of December 29, 2007. In addition, five retail stores and three factory stores were expanded. In Japan, Coach opened one shop-in-shop and one factory store while closing one shop-in-shop, taking the total to 147 at the end of the quarter, while also expanding a total of four locations.
"Given the rapid growth we're experiencing in East Asia and Greater China, we are delighted to announce the opening of a global flagship store on Queens Road Central in Hong Kong, scheduled for the summer of 2008. This flagship will significantly enhance the Coach brand and is consistent with our strategy of raising awareness and aggressively growing market share with the Chinese luxury consumer. Clearly, Greater China has the potential, during the next few years, to become the third major market for Coach, following North America and Japan. At present, about 25\% of Coach’s worldwide sales are generated from international markets," Mr. Frankfort added.

Mr. Frankfort continued, "As noted, we're pleased with our sales growth for the quarter and the vitality of our North American businesses, where total revenues grew $20 \%$, including a $19 \%$ increase in sales at our stores. More specifically, sales from new and existing full price retail stores grew $11 \%$ in the quarter, despite the slight comp decline. In addition, we were very pleased with our new retail store volumes as they continue to surpass our initial projections both in existing markets, such as the Greater Phoenix and Dallas areas, and in new markets, such as Allentown, Pennsylvania and Anchorage, Alaska.
"Specifically, North American comparable store sales were impacted by weak mall traffic and an unexpected decline in average transaction size, as the macro environment appeared to cause a shift by many consumers to lower price point items. Conversion remained very strong, offsetting the bulk of weakness, reflecting the continuing appeal of our product offering and the success of our service initiatives."

Mr. Frankfort continued, "Overall, our key item strategy was successful this season, with featured groups and item concepts generating about $50 \%$ of our holiday sales. Bleecker, our newest lifestyle platform, which was inspired by our classic heritage, was the most important initiative during the quarter. It was well received by consumers, notably at the higher price points. In fact, our
$\$ 400$ and up handbag offering represented about $22 \%$ of handbag sales this quarter versus $13 \%$ in the same period a year ago, indicating the resiliency of the upper end, while penetration of core price point handbags declined modestly."
"As part of our transition to spring, we recently introduced the new Slim Carly, offered in leather and Signature across multiple silhouettes leveraging iconic elements. In addition, we updated our Hamptons collection with a fresh color palette and silhouettes, including the popular Madeline tote, and introduced new spring accessories," Mr. Frankfort added. "For February, we will be launching Heritage Stripe - a group of coated canvas totes and bags representing a new concept, broadening our scope of attitudes as well as a new collection of Signature Stripe handbags and accessories at great price points. For March, we will be introducing a new silhouette - the Francine satchel - while updating the Hamptons Weekend collection. April will mark the re-launch of Soho, and we are very excited about pleated Ergo - coming in for Mother's Day."
"We're well positioned for the spring season and expect that our diversified model will continue to insulate us from some of the impact of a slowing consumer environment in the U.S. That said, in light of the continued uncertainty in the retail backdrop, we believe that it's prudent not to offer comparable store sales guidance for the balance of the fiscal year. At the same time, it's important to underscore that full price comparable store sales represents only about $20 \%$ of our overall sales in the second half."
"Finally, I want to emphasize that this challenging climate has only served to reinforce our long-standing practice of evolution and continuous improvement. We are embarking on a comprehensive review of all ways in which the brand touches the consumer. These initiatives will be evident as we move into fiscal year 2009, most notably in our product and in our store environments," concluded Mr. Frankfort.

For the fiscal year 2008 the company expects to generate sales of at least $\$ 3.15$ billion, an increase of at least $20 \%$ from the prior year, and earnings per diluted share of $\$ 2.06$, representing an increase of about $22 \%$. Implied in this guidance is a second fiscal half sales estimate of at least $\$ 1.5$ billion, representing a year over year increase of at least $17 \%$, and earnings per share of $\$ 0.97$, up 20\%.

The company also announced that during the second fiscal quarter, it repurchased and retired 20,480,927 shares of its common stock at an average cost of $\$ 34.51$, spending a total of $\$ 707$ million. At the end of the period, $\$ 661$ million was available under the company's current repurchase authorization, which was put into place in early November.

Coach will host a conference call to review second fiscal quarter results at 8:30 a.m. (ET) today, January 23, 2008. Interested parties may listen to the webcast by accessing www.coach.com/investors on the Internet or dialing into 1-888-405-2080 and asking for the Coach earnings call led by Andrea Shaw Resnick, SVP of Investor Relations \& Corporate Communications. A telephone replay will be available starting at 12:00 noon today, for a period of five business days. The number to call is 1-866-352-7723. A webcast replay of this call will be available for five business days on the Coach website.

Coach, with headquarters in New York, is a leading American marketer of fine accessories and gifts for women and men, including handbags, women's and men's small leathergoods, business cases, weekend and travel accessories, footwear, watches, outerwear, scarves, sunwear, fragrance, jewelry and related accessories. Coach is sold worldwide through Coach stores, select department stores and specialty stores, through the Coach catalog in the U.S. by calling 1-800-223-8647 and through Coach's website at www.coach.com. Coach's shares are traded on the New York Stock Exchange under the symbol COH.

This press release contains forward-looking statements based on management's current expectations. These statements can be identified by the use of forward-looking terminology such as "may," "will," "should," "expect," "intend," "estimate," "are positioned to," "continue," "project," "guidance," "target," "forecast," "anticipated," or comparable terms. Future results may differ materially from management's current expectations, based upon risks and uncertainties such as expected economic trends, the ability to anticipate consumer preferences, the ability to control costs, etc. Please refer to Coach's latest Annual Report on Form $10-\mathrm{K}$ for a complete list of risk factors.

COACH, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
For the Quarters and Six Months Ended December 29, 2007 and December 30, 2006
(in thousands, except per share data)
(unaudited)

|  | QUARTER ENDED |  |  |  | SIX MONTHS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { December 29, } \\ 2007 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 30, } \\ 2006 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 29, } \\ 2007 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 30, } \\ 2006 \\ \hline \end{gathered}$ |  |
| Net sales | \$ | 978,017 | \$ | 805,603 | \$ | 1,654,735 | \$ | 1,335,024 |
| Cost of sales |  | 240,745 |  | 184,308 |  | 399,242 |  | 307,724 |
| Gross profit |  | 737,272 |  | 621,295 |  | 1,255,493 |  | 1,027,300 |
| Selling, general and administrative expenses |  | 334,209 |  | 280,580 |  | 613,672 |  | 505,931 |
| Operating income |  | 403,063 |  | 340,715 |  | 641,821 |  | 521,369 |
| Interest income, net |  | 10,568 |  | 7,888 |  | 25,564 |  | 14,477 |
| Income before provision for income taxes and discontinued operations |  | 413,631 |  | 348,603 |  | 667,385 |  | 535,846 |
| Provision for income taxes |  | 161,314 |  | 134,106 |  | 260,282 |  | 206,110 |



Net income per share
Basic
Continuing operations

Discontinued operations
Net income

| $\$$ | 0.70 | $\$$ | 0.58 | $\$$ | 1.11 | $\$$ | 0.90 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | 0.00 |  | 0.04 |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |

Diluted
Continuing operations
Discontinued operations
Net income

Shares used in computing
net income per share
Basic

Diluted

| \$ | 0.69 | \$ | 0.57 | \$ | 1.09 | \$ | 0.88 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0.00 |  | 0.03 |  | 0.00 |  | 0.06 |
| \$ | 0.69 | \$ | 0.61 | \$ | 1.09 | \$ | 0.94 |


| 1362,167 | 368,138 |
| :--- | :--- |
| 366,569 | 375,496 |
|  |  |

COACH, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

At December 29, 2007, June 30, 2007 and December 30, 2006
(in thousands).

## ASSETS

Cash, cash equivalents and short term investments
Receivables
Inventories
Other current assets
Total current assets
Property and equipment, net
Other noncurrent assets
Total assets

## LIABILITIES AND STOCKHOLDERS' EQUITY

Accounts payable
Accrued liabilities
Subsidiary credit facilities
Current portion of long-term debt
Total current liabilities
Long-term debt

| $\begin{gathered} \text { December 29, } \\ 2007 \\ \hline \end{gathered}$ |  | June 30, 2007 |  | $\begin{gathered} \text { December 30, } \\ 2006 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (unaudited) |  |  |  | (unaudited) |  |
| \$ | 891,261 | \$ | 1,185,816 | \$ | 819,923 |
|  | 142,095 |  | 107,814 |  | 125,099 |
|  | 300,730 |  | 291,192 |  | 249,577 |
|  | 146,462 |  | 155,374 |  | 144,108 |
|  | 1,480,548 |  | 1,740,196 |  | 1,338,707 |
|  | 407,622 |  | 368,461 |  | 329,324 |
|  | 422,552 |  | 340,855 |  | 332,868 |
| \$ | 2,310,722 | \$ | 2,449,512 | \$ | 2,000,899 |

Other liabilities
Stockholders' equity
Total liabilities and stockholders' equity

| \$ | 77,355 | \$ | 109,309 | \$ | 82,094 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 335,165 |  | 298,452 |  | 328,019 |
|  | 14,200 |  | - |  | 14,309 |
|  | 285 |  | 235 |  | 235 |
|  | 427,005 |  | 407,996 |  | 424,657 |
|  | 2,580 |  | 2,865 |  | 2,865 |
|  | 299,284 |  | 128,297 |  | 90,479 |
|  | 1,581,853 |  | 1,910,354 |  | 1,482,898 |
| \$ | 2,310,722 | \$ | 2,449,512 | \$ | 2,000,899 |

## CONTACT:

## Coach

Analysts \& Media:
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SVP Investor Relations \& Corporate Communications

