FORM 8-K

CURRENT REPORT

## Pursuant to Section 13 or $15(\mathrm{~d})$ of the

Securities Exchange Act of 1934

Date of report (Date of earliest event reported): July 31, 2007

|  | Coach, Inc. |  |
| :--- | :---: | :---: |
| (Exact name of registrant as specified in its charter) |  |  |
| Maryland | $1-16153$ | $52-2242751$ |
| (State of | (Commission File Number) | (IRS Employer |
| Incorporation) |  | Identification No.) |

516 West 34th Street, New York, NY 10001 (Address of principal executive offices) (Zip Code)
(212) 594-1850
(Registrant's telephone number, including area code)

Item 2.02: Results of Operations and Financial Condition.
On July 31, 2007, Coach, Inc. (the "Company") issued a press release (the "Press Release") in which the Company announced its financial results for its fiscal quarter and fiscal year ended June 30, 2007. All information in the press release is being furnished to the Securities and Exchange Commission and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to liability under that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

The attached press release includes the following Non-GAAP financial information:

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Direct-to-consumer sales for Japan have been presented both including and excluding currency fluctuation effects from translating Japanese yen-denominated sales into U.S. dollars for the quarter and year and compared to the same periods in the prior fiscal year.

The Company believes that it is appropriate to present this supplemental information, for the following reasons:
o Presenting information as described above will allow investors to better understand the Company's operating and financial results and how such results compare with the Company's prior guidance.
o Presenting Japan sales both including and excluding currency fluctuation effects will help investors and analysts to understand the increase in net sales over the prior-year periods on a constant-currency basis, a valuable measure of relative sales performance in the Company's markets.

## Item 9.01: Financial Statements and Exhibits.

(c) Exhibits. The following exhibit is being furnished herewith:
99.1 Text of Press Release, dated July 31, 2007

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: August 2, 2007
COACH, INC.
By: /s/ Carole P. Sadler
Carole P. Sadler
Senior Vice President, General Counsel and Secretary

Increases FY08 Guidance to At Least \$2.06; Up 22\% from FY07
NEW YORK--(BUSINESS WIRE)--July 31, 2007--Coach, Inc. (NYSE: COH), a leading marketer of modern classic American accessories, today announced a $43 \%$ increase in earnings per diluted share on a continuing operations basis for its fourth fiscal quarter ended June 30, 2007. For the full fiscal year, earnings per share increased to \$1.69, up $41 \%$ versus the prior fiscal year on the same continuing operations basis.

During the fourth quarter, net sales were $\$ 652$ million, $30 \%$ higher than the $\$ 502$ million generated in the prior year's fourth quarter. Net income rose $41 \%$ to $\$ 159$ million, or $\$ 0.42$ per diluted share, compared with $\$ 113$ million, or $\$ 0.29$ per share, in the prior year. For the fiscal year 2007, net sales were $\$ 2.61$ billion, up $28 \%$ from the $\$ 2.04$ billion recorded in fiscal year 2006. Net income rose to $\$ 637$ million, up $37 \%$ from the $\$ 464$ million earned in the prior year. Diluted earnings per share rose $41 \%$ to $\$ 1.69$, versus $\$ 1.19$ a year ago.

Lew Frankfort, Chairman and Chief Executive Officer of Coach, Inc., said, "We're extremely pleased with our fiscal fourth quarter and full year results. This quarter's performance demonstrated a continuation of the strength we have seen throughout the year as our market share continued to grow across all channels and geographies. Our performance also reflects the vibrancy of the premium handbag and accessory category in North America, where we continue to see significant growth."

Quarterly operating income totaled $\$ 245$ million, up 43\% from the \$172 million reported in the comparable year ago period, while operating margin rose to $37.6 \%$, a 330 basis point improvement from the $34.3 \%$ reported for the prior year. During the quarter, gross profit rose $29 \%$ to $\$ 509$ million from $\$ 394$ million a year ago. Gross margin was $78.1 \%$ versus $78.5 \%$ in the prior year. SG\&A expenses as a percentage of net sales declined 360 basis points to $40.5 \%$, compared to the $44.1 \%$ reported in the year-ago quarter. For the full year, operating income rose $39 \%$ to $\$ 993$ million, while operating margin rose to $38.0 \%$, a 290 basis point increase from the $35.1 \%$ reported for FY06. During the year, gross profit rose $28 \%$ to $\$ 2.02$ billion, as compared to $\$ 1.58$ billion a year ago. Gross margin was $77.4 \%$ versus $77.7 \%$, while SG\&A expenses as a percentage of net sales declined 320 basis points from $42.6 \%$ to $39.4 \%$.

Fourth fiscal quarter and full year sales grew in each of Coach's primary channels of distribution as follows:
-- Direct-to-consumer sales increased 29\% to \$541 million in the fourth quarter from $\$ 419$ million last year. North American comparable store sales for the quarter rose $20.2 \%$, with retail stores up $11.6 \%$ and factory store sales up $31.2 \%$. In Japan, sales rose $23 \%$ on a constant-currency basis, while dollar sales rose $17 \%$, reflecting the weaker yen. Coach achieved high-single-digit increases in comparable location sales in Japan for the quarter.

For the full year, direct to consumer sales rose $30 \%$ to $\$ 2.10$ billion from $\$ 1.61$ billion generated in fiscal 2006. Overall, North American comparable store sales for the fiscal year increased $22.3 \%$, with retail stores up $16.4 \%$ and factory stores up $30.0 \%$, while comparable location sales in Japan rose mid-single-digit. For the year, sales in Japan rose 19\% on a constant-currency basis, while dollar sales rose $16 \%$, impacted by the exchange rate.
-- Indirect sales on a continuing operations basis increased 34\% to $\$ 111$ million in the fourth quarter from the $\$ 83$ million reported for the prior year. For the year, indirect sales on a continuing operations basis rose $20 \%$ to $\$ 511$ million, up from \$424 million recorded for fiscal 2006. Results for the quarter and fiscal year reflected strong gains in U.S. department stores where sales at POS rose about $30 \%$ in both periods. In addition, sales at retail increased at a double-digit pace at International Wholesale locations.

Mr. Frankfort added, "The strength of our fourth quarter results was reflected in all of our businesses. Our successful spring and summer collections drove our performance, as we continued to improve
productivity through our well received product offerings. In April, Ergo, the third new lifestyle platform of 2007, was introduced in North America with considerable success. For May, we launched a new summer program, featuring a Legacy Cotton Signature assortment, which was built on the success of last year's small capsule group. In June, Patchwork, a perennial favorite, returned across a variety of Ergo silhouettes along with new styles and fabrications in Signature Stripe."
"For July, we successfully introduced an expanded collection of Chelsea handbags, including novelty and limited edition styles. Last week we installed our August floorset, featuring Hamptons and Legacy. Hamptons, appealing to the more classic consumer, is anchored by our best-selling carryall updated with improved function and new detailing in lightweight leathers and Signature. The Legacy line debuted last October; this fall's version features unique new shapes and a fresh color palette. In September, we will introduce a belted version of Ergo with hardware in a range of fabrications, including several sophisticated patchwork styles inspired by early 20th century art. Importantly, we will also be launching an expanded jewelry offering across all geographies, inspired by the success of the capsule collection introduced last holiday to select North American Coach Stores."
"In Japan, we were particularly pleased with our outstanding sales and market share growth in both the fourth quarter and for the year, which we achieved despite continued softness in the imported accessories market. Our rapidly expanding sales in Japan reflect the success of our distribution strategy, and demonstrate how well the Coach proposition resonates with the stylish Japanese consumer. This was clearly evidenced by the success of Ergo, reflecting the appeal of these lightweight leather handbags with minimal hardware."

During the fourth quarter of fiscal 2007, the company opened 15 North American Coach retail stores - including two in new markets for Coach - and three factory stores, bringing the total to 259 retail stores and 93 factory stores at June 30, 2007. This was a net increase of 41 Coach retail stores from the 218 in operation a year ago. In Japan, six new locations were opened in the fourth quarter, bringing the total to 142 at fiscal year end. This was a net increase of 20 locations from the 122 at year-end 2006.

Mr. Frankfort noted, "As usual, our overall sales growth in 2008 will be driven by both distribution - through new and expanded stores - - and higher productivity - fueled by product innovation and excellent service. During FY08, we will open about 40 new North American retail stores, at least six U.S. factory outlets, and 15-20 new locations in Japan, along with expanding key locations in both geographies. In addition, we expect to open about 30 international wholesale locations, working with our distributors, including at least five in Mainland China."
"Building on the success of new products introduced in 2007, we're enthusiastic about three lifestyle platforms that we will be launching this year. The first, Bleecker, arriving in October, will offer consumers a fresh interpretation of bags and accessories inspired by our best selling icons and anchored by our original duffle, first introduced in 1973. It's crafted from hand-burnished leather and features our archival Heritage Logo, proprietary Coach hardware and a new tattersall lining. The second platform for FY08 is the Heritage Stripe collection, an assortment of durable coated cotton canvas totes, bags and accessories, which we expect to fully launch during early spring. And next April, we will re-launch a long time favorite, Soho, in new shapes and materials with reinterpreted signature detailing."
"While fiscal 2008 has just begun, our strong start bodes well for the year. We're confident that our proven growth strategies, built upon our leadership position, will continue to deliver excellent returns in the seasons ahead and over our planning horizon," Mr. Frankfort concluded.

Coach updated guidance for fiscal 2008 and now estimates sales of about $\$ 3.16$ billion for the year, an increase of about $21 \%$. Operating income is expected to rise about $23 \%$ with an operating margin improvement of at least 50 basis points. Earnings per share are forecasted to rise to at least $\$ 2.06$, up about $22 \%$ from last year.

In addition, the company introduced its first fiscal quarter outlook, with sales targeted to be at about $\$ 655$ million, an increase of over $23 \%$, and earnings per share projected to be about \$0.39, a
gain of over $25 \%$.
Coach will host a conference call to review these results at 8:30 a.m. (EDT) today, July 31, 2007. Interested parties may listen to the webcast by accessing www.coach.com/investors on the Internet or dialing into 1-888-405-2080 and asking for the Coach earnings call led by Andrea Shaw Resnick, VP of Investor Relations. A telephone replay will be available starting at 12:00 noon today, for a period of five business days. The number to call is 1-866-352-7723. A webcast replay of the earnings conference call will also be available for five business days on the Coach website.

Coach, with headquarters in New York, is a leading American marketer of fine accessories and gifts for women and men, including handbags, women's and men's small leathergoods, business cases, weekend and travel accessories, footwear, watches, outerwear, scarves, sunwear, jewelry, fragrance and related accessories. Coach is sold worldwide through Coach stores, select department stores and specialty stores, through the Coach catalog in the U.S. by calling 1-800-223-8647 and through Coach's website at www.coach.com. Coach's shares are traded on The New York Stock Exchange under the symbol COH.

This press release contains forward-looking statements based on management's current expectations. These statements can be identified by the use of forward-looking terminology such as "may," "will," "should," "expect," "intend," "estimate," "are positioned to," "continue," "project," "guidance," "forecast," "anticipated," or comparable terms. Future results may differ materially from management's current expectations, based upon risks and uncertainties such as expected economic trends, the ability to anticipate consumer preferences, the ability to control costs, etc. Please refer to Coach's latest Annual Report on Form 10-K for a complete list of risk factors.

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COACH, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
For the Quarters and Years Ended June 30, 2007 and July 1, 2006
(in thousands, except per share data)
(unaudited)

|  | QUARTER ENDED |  | YEAR ENDED |  |
| :---: | :---: | :---: | :---: | :---: |
|  | June 30, $2007$ | $\begin{gathered} \text { July 1, } \\ 2006 \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2007 \end{gathered}$ | $\begin{aligned} & \text { July 1, } \\ & 2006 \end{aligned}$ |
| Net sales | \$652,129 | \$501,573 | \$2,612,456 | \$2,035,085 |
| Cost of sales | 142,853 | 108,054 | 589,470 | 453,518 |
| Gross profit | 509,276 | 393,519 | 2,022,986 | 1,581,567 |
| Selling, general and administrative expenses | 263,875 | 221,348 | 1,029,589 | 866,860 |
| Operating income | 245,401 | 172,171 | 993,397 | 714,707 |
| Interest income, net | 13,808 | 9,628 | 41,273 | 32,623 |
| Income before provision for income taxes and discontinued operations | 259,209 | 181,799 | 1,034,670 | 747,330 |
| Provision for income taxes | 99,806 | 69,004 | 398,141 | 283,490 |
| Income from continuing operations | 159,403 | 112,795 | 636,529 | 463,840 |

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Income from discontinued
    operations,
        net of income taxes
1，209 4，847 27，136 30，437
Net income $160,612 $117,642 $ 663,665 $ 494,277
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Net income per share
Basic

| Continuing operations | \＄ | 0.43 | \＄ | 0.30 | \＄ | 1.72 | \＄ | 1.22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Discontinued operations | \＄ | 0.00 | \＄ | 0.01 | \＄ | 0.07 | \＄ | 0.08 |
| Net income | \＄ | 0.43 | \＄ | 0.31 | \＄ | 1.80 | \＄ | 1.30 |

## Diluted

| Continuing operations | \＄ | 0.42 | \＄ | 0.29 | \＄ | 1.69 | \＄ | 1.19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Discontinued operations | \＄ | 0.00 | \＄ | 0.01 | \＄ | 0.07 | \＄ | 0.08 |
| Net income | \＄ | 0.42 | \＄ | 0.31 | \＄ | 1.76 | \＄ | 1.27 |

Shares used in computing net income per share

| Basic | 371，565 | 376，706 | 369，661 | 379，635 |
| :---: | :---: | :---: | :---: | :---: |
| Diluted | 380，462 | 384，227 | 377，356 | 388，495 |

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COACH，INC．
CONDENSED CONSOLIDATED BALANCE SHEETS
At June 30， 2007 and July 1， 2006
（in thousands）
（unaudited）

## ASSETS

Cash，cash equivalents and short term investments
Receivables
\＄1，185，816 \＄537，565
Inventories
107，814 84，361
291，192 233，494
Other current assets

| June 30， | July 1， |
| :---: | :---: |
| 2007 | 2006 |
| $--------------------~$ |  |

## Total current assets

1，740，196 974，482
Property and equipment，net
368，461 298，531
Other noncurrent assets
340，855 353，507

Total assets
\＄2，449，512 \＄1，626，520

Accounts payable
Accrued liabilities
Current portion of long-term debt

Total current liabilities
Long-term debt
Other liabilities
Stockholders' equity

Total liabilities and stockholders' equity $\$ 2,449,512 \$ 1,626,520$

## \$ 109,309 \$ 79,819 <br> 298,452 261,835 235170

407,996 341, 824
2,865 3,100
128,297 92,862
1,910, 354 1,188,734
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CONTACT: Analysts \& Media:
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